

In September 2022, CHLITINA HOLDING LIMITED consolidated sales amounted to NT\$433 million, a 9% increase MoM. In view of current headwinds, instead of concentrating on network expansion, the group will continue promoting its new business model integrating all four main channels under the same roof in order to combine resources more efficiently.

Operational Summary

- 1. For September 2022, CHLITINA reported consolidated sales of NT\$432.5m, with sales from our core business in China, the beauty salon franchise channel, contributing NT\$402.7m –or about 93%– to the total.
- 2. Expressed in renminbi, CHLITINA's functional currency, for the month of September alone, consolidated sales reached RMB 97.4m (8% MoM; -35% YoY). Sales in mainland China originating from the beauty salon franchise network contributed RMB 90.7m to this total.
- 3. Sales for the first nine months of 2022 reached NT\$3,014.8m (-20% YoY), with sales from our core business in China, the beauty salon franchise channel, contributing NT\$2,799.6m to this total. Expressed in renminbi, CHLITINA's functional currency, sales for the first nine months of 2022 reached RMB680.8m (-22% YoY), with RMB632.2m originating from our mainland China operations.
- 4. In September, the Chinese economy was affected by the international situation as well as by new Covid-19 flares, among other factors, but we still managed to record a monthly revenue growth. The group will not try to expand its network at any cost in this currently unfavorable environment but cautiously wait for the economy to recover.
- 5. As of last month, our main business channel, the CHLITINA beauty salon franchise, included 4,986 stores worldwide, a slight decrease month-on-month mainly due to the combined impact of the economic slowdown and of the epidemic. We will continue to support existing franchise stores and to help them with product sales.

1. TWD Reporting for 4137 TT	Sept. 2022 (NT\$m)	% MoM	% YoY
Consolidated Sales	432.5	9%	-33%
Channel – Beauty Salon Franchise	402.7	7%	-29%
(mainland China)			
Channel – Beauty Salon Franchise	10.0	-6%	-13%
(Taiwan, Vietnam, etc.)			
Channel – Internet Retailing	1.7	-41%	-86%
Channel – Beauty Clinic	18.1	141%	-67%
TWD/RMB avg. exchange rate (Sept.)	4.4399		
2. RMB Reporting for 4137 TT	Sept. 2022 (RMBm)	% MoM	% YoY
Consolidated Sales	97.4	8%	-35%
Channel – Beauty Salon Franchise (mainland China)	90.7	7%	-31%
Channel – Beauty Salon Franchise	2.2	-7%	-16%
(Taiwan, Vietnam, etc.)			
Channel – Internet Retailing	0.4	-42%	-86%
Channel – Beauty Clinic	4.1	140%	-68%
3. TWD Reporting	Jan. to Sept. 2022 (NT\$m)	% MoM	% YoY
Consolidated Sales	3,014.8		-20%
Channel – Beauty Salon Franchise	2,799.6		-18%
(mainland China)			
Channel – Beauty Salon Franchise	95.6		-7%
Channel – Beauty Salon Franchise (Taiwan, Vietnam, etc.)	95.6		-7%
•	95.6 38.7		-7% -55%
(Taiwan, Vietnam, etc.)			
(Taiwan, Vietnam, etc.) Channel –Internet Retailing	38.7		-55%
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic	38.7 80.9	 % MoM	-55%
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic TWD/RMB average exchange rate	38.7 80.9 4.4285 Jan. to Sept. 2022	 % MoM	-55% -54%
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic TWD/RMB average exchange rate 4. RMB Reporting	38.7 80.9 4.4285 Jan. to Sept. 2022 (RMBm)	% MoM	-55% -54% % YoY
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic TWD/RMB average exchange rate 4. RMB Reporting Consolidated Sales	38.7 80.9 4.4285 Jan. to Sept. 2022 (RMBm) 680.8	% MoM	-55% -54% % YoY -22%
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic TWD/RMB average exchange rate 4. RMB Reporting Consolidated Sales Channel – Beauty Salon Franchise	38.7 80.9 4.4285 Jan. to Sept. 2022 (RMBm) 680.8	% MoM	-55% -54% % YoY -22%
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic TWD/RMB average exchange rate 4. RMB Reporting Consolidated Sales Channel – Beauty Salon Franchise (mainland China)	38.7 80.9 4.4285 Jan. to Sept. 2022 (RMBm) 680.8 632.2	% MoM	-55% -54% % YoY -22% -19%
(Taiwan, Vietnam, etc.) Channel –Internet Retailing Channel –Beauty Clinic TWD/RMB average exchange rate 4. RMB Reporting Consolidated Sales Channel – Beauty Salon Franchise (mainland China) Channel – Beauty Salon Franchise	38.7 80.9 4.4285 Jan. to Sept. 2022 (RMBm) 680.8 632.2	% MoM	-55% -54% % YoY -22% -19%

5. Franchise Store Count	End of Sept. 2022	Net Change in Sept.	Yearly Net Change	YoY%
Total	4986	-7	25	0%
China	4747	-7	27	0%
Taiwan	218	0	-1	0%
Southeast Asia	21	0	-1	-5%

2022 Outlook and Targets

- ◆ Returning to stable growth, emphasizing products' strengths: Our core business, the CHLITINA beauty salon franchise network, has maintained a stable growth thanks to the company's strong fundamentals. We will emphasize simultaneous improvements in terms of quality and quantity, while keeping our yearly expansion target at 400 franchise stores added to our global network. Active franchisee recruitments and efficient marketing and branding campaigns will help enlarge our business scale and profits.
- ♦ Improving the business model of our aesthetic surgery clinics and anti-ageing clinics: Products and procedures available at our 3 UPLIDER aesthetic surgery clinics as well as at our 2 general practice clinics (HEDENG and JINGHE clinics) will be expanded. These clinics situated in Beijing, Nanjing and Shanghai will allow us to increase individual customer contribution to our profits and will bring new momentum to the Group.
- ◆ Raising brand exposure on e-commerce platforms and expanding customer base: We will use our XINMEILI e-shop and TMALL Flagship Store to keep up with economic development and changing consumer behavior, and we will also connect them with RnD Nail & Eyelash physical stores. Our online strategy will follow that of our physical stores, and consumers will be able to connect with us online and offline. E-commerce and beauty salons will share resources, complementing each other.
- ◆ Better utilizing resources and maximizing benefits for the group, considering long-term and all-round company development: Strategic investments will continue to plays a key supporting role. Resources will be used efficiently in order to maximize benefits for the company, and in turn for shareholders, employees, and society.

About CHLITINA

- **Main Business:** Skin care products. Channels: Beauty salon franchise; Self-owned medical beauty clinics; Self-owned e-shop.
- **Current Market Positioning:** Industry leader in the mid-to-high-end beauty salon franchise business.
- **Current Market Focus:** China (above 90% of sales).
- **Business Model:** We control R&D, manufacture, marketing and sales. We sell our CHLITINA skin care products to franchised beauty salons. In recent years,

we have been working on business diversification through new strategies including creating the UPLIDER medical beauty clinics and the JINGHE and HEDENG general clinics, developing our e-commerce activities on XINMEILI and TMall, and investing in RnD Nail & Eyelash stores among other subsidiary channels.

- Brand Background: CHLITINA was created in Taiwan in 1989 by Dr. Chen
 Wu-kang who successfully developed skin care products based on amino acids.
 In 1997, CEO Joanna Chen brought the CHLITINA brand to the Chinese
 mainland market where its high-quality products and effective business model
 have been keys to its remarkable success.
- New Developments: In addition to operating a large beauty salon franchise, in recent years, CHLITINA has been collaborating with academic and medical circles on R&D projects regarding stem cells, as well as anti-ageing and regenerative medicine. We have also made strategic investments in the biotechnology industry. In the long term, we are confident that this strategy will inject new blood into the group.