$2024\,Stakeholder\,Communication\,Summary\,Reported\,to\,the\,Board\,of\,Directors\,on\,February\,27,2025$

Stakeholder	Key Concerns	Communication Channels & Responses	Frequency	2024 Communication Performance
Employees	- Compensation & benefits - Labor relations	-Internal website (e-approval & nnouncements) - Company website - Labor-management meetings - Employee opinion mailbox - Contact: Mr. Lee / Ms. Lu (HR@chlitinaholding.com)	- Irregular (general) - At least once per year (labor meetings) - 24/7 (mailbox)	 - 51 training sessions (Taiwan), 98 participants - 125 sessions (China), 1,355 participants - 12 labor-management meetings held in Taiwan - Orientation for new employees includes company policies & product introduction
Investors / Shareholders	- Operational performance - Corporate governance	 - Annual general meeting & annual report - Monthly revenue/financial report - Quarterly investor conferences - Market Observation Post System disclosures - Investor relations email & spokesperson system - Contact: Ms. Hu / Ms. Ma (ir@chlitinaholding.com) 	- Annual (AGM) - Monthly (revenue/financials) - Quarterly (investor conferences) - Irregular (email) - Weekdays (contact)	 - 134 significant disclosures in Chinese/English - 5 investor conferences - Hosted 115+ physical/virtual meetings with analysts
Customers	- Customer relationship management	 - Customer service email: service.tw@chlitina.com - Company website & social media platforms (Facebook, LINE) - Product/experience events 	- 24/7 (email & social) - Irregular (events)	 - Facebook followers: 60,744 (Taiwan) - LINE followers: 81,394 (Taiwan) - 32 skincare experience sessions held; 191 participants
Franchisees	- Skill enhancement - Profit optimization	 Monthly regional franchisee meetings Training: business operations, skincare, aesthetic services, R&D Cloud Classroom App (offline/live/recorded 	- Monthly (meetings)- Irregular (training)- 24/7 (online resources)	 - 67 sessions (Taiwan), 2,043 participants - 7,199 sessions (China), 149,694 participants - 931 offline courses, 410 live sessions, 68

		courses)		new recorded courses (China)
		- Contact: Mr. Chen (service.tw@chlitina.com)		
Suppliers	- Supply chain partnership - Cost & profit optimization	- Phone, email communication- Signed supplier contracts & Code of Conduct- Contact: Mr. Shih (service.tw@chlitina.com)	- Irregular	- Signed contracts with all suppliers
				- Collected signed commitments to the
				Supplier Code of Conduct and tracked
				compliance
Banks	- Interest and exchange rate trends	Regular communication viaphone/email/meetingsContact: Ms. Hu (ir@chlitinaholding.com)		- At least two in-person meetings with banks
			- At least twice per	per quarter
			quarter	- Follow-up calls after each quarterly
				financial disclosure
Others	- General issues related to	- General contact email: service.tw@chlitina.com	- Irregular	
	the company			